

2019/SOM1/FDM/018 Agenda Item: 7.3

#### A Strategy for the Digitalization of Trade and Supply Chain Finance

Purpose: Consideration Submitted by: ABAC



Finance and Central Bank Deputies' Meeting Santiago, Chile 7-8 March 2019



# A Strategy for the Digitalization of Trade and Supply Chain Finance





#### FINANCING ASIA-PACIFIC INTEGRATION IN THE DIGITAL AGE

2018 PROGRESS REPORT CONTRE WORK OF THE ASLA-PACIFIC FDANCIAL FORLM (APFF) ASLA-PACIFIC FDANCIAL INCLUSION FORLM (APFIF) ASLA-PACIFIC INFRASTRUCTURE PARTNERSHIP (APIP)

#### ATTACHMENT B A Strategy for the Digitalization of Trade and Supply Chain Finance

#### An Undertaking of the Asia-Pacific Financial Forum (APFF)

#### TO IMPLEMENT THE CEBU ACTION PLAN'S INITIATIVE 1A

#### DELIVERABLES

DEVELOP REGIONALLY CONSISTENT LEGAL, INSTITUTIONAL AND OPERATIONAL STRUCTURES TO FACILITATE THE FINANCING AND EXPANSION OF CROSS-BORDER TRADE AND SUPPLY CHAIN FINANCE. EXPAND THE USE OF ELECTRONIC SUPPLY CHAIN MANAGEMENT PLATFORMS. FACIUTATE DIGITAL, MOBILE AND INNOVATIVE WORKING CAPITAL MANAGEMENT TECHNIQUES In 2018, ABAC submitted the draft of A Strategy for the Digitalization of Trade and Supply Chain Finance to the APEC Finance Ministers (as an attachment to its 2018 Report)

#### **Timeline of Development**

- October 2017, Bangkok: APFF Seminar on Trade and Supply Chain Finance
- May 2018, Hangzhou: APFF-IFC-Cainiao-MyBank Forum on Logistics and Supply Chain Finance
- June 2018, Fukuoka: Session on Fintech and Trade and Supply Chain Finance
- June 2018, Singapore: APFF Workshop "Tapping into Digital Technologies to Facilitate Trade and Supply Chain Finance

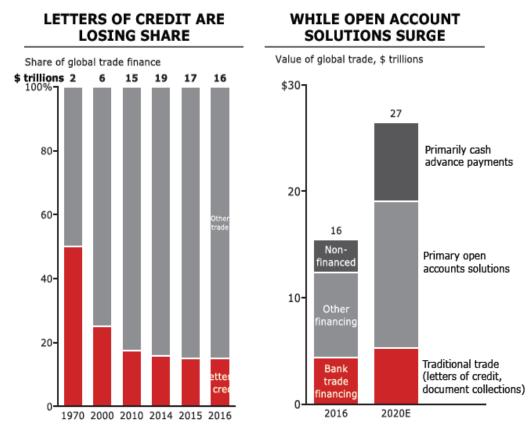
https://www2.abaconline.org/assets/2018/APFF/Digitalization\_Strategy\_for\_TSCF\_2018-08-03.pdf

In their Joint Ministerial Statement, the APEC Finance Ministers also called for advancing this work in 2019.



# Background

# Trade Finance: Documentary trade, open account and the needs of SMEs



Source: World Bank, ICC, MISYS Financing Future Supply Chains

- Documentary trade processing (e.g., LCs): largely paper-based and manual – costly and time consuming – unattractive for banks to offer to lower value transactions and SMEs
- Banks shifting to open account
  - Open account requires established trust between buyer and seller
- But...<u>newly regionalizing SMEs still</u> need to build trust with their new overseas counterparties, thus continue to rely on documentary trade
- Need to digitalize documentary trade finance

## Digitalizing Trade Finance: Challenges

- Success depends on cooperation of many market participants
  - Banks, corporate buyers, sellers, shippers, ports, customs, logistics, insurers
- Different jurisdictions: inconsistent and unclear legal treatment of digital documents - performance and enforcement uncertainties
- In banking industry: organizational spaghetti bowls of manual and digital processes digital islands of non-standardized processes
- As a result, heightened legal, regulatory and performance risks of using digital cross-border trade title documents can outweigh economic and efficiency benefits
- Participants find it less costly and more prudent to continue using paper.

## **Key Areas to Address**

### Coordinating the trade ecosystem



Huge size

Broad diversity of participants

- Corporate buyers, suppliers, banks, logistics companies, warehouses, ports, shippers etc.
- Public sector policymakers and regulators (trade and commerce, technology, justice/law, finance)
- Multiple jurisdictions

#### Legal reforms to recognize data in digital forms

#### New technologies have emerged to enable digitalization of Trade

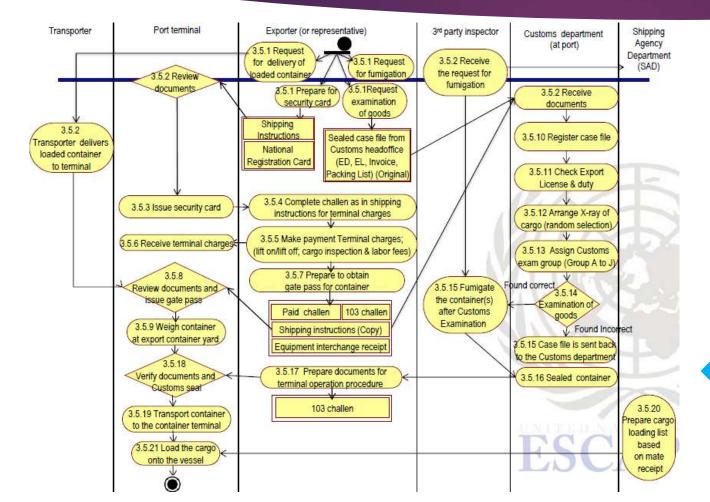
|  | Pre-transaction  |   | Transaction processing  |  |  | After transaction   |   |
|--|--|---|---|--|--|---|---|
| New<br>technologies                          | Product selection  | Data entry  | Workflow<br>management  | Document check   | Compliance<br>check  | Problem<br>resolution   | Info & client MI  |
| Optical<br>character<br>recognition<br>(OCR) |  | Text Recognition<br>from trade docs to<br>minimize data entry                                   |   | Check for<br>completeness of<br>documents based<br>on transaction/<br>product type | Scrape docs for<br>AML keyword hit   |   |   |
| Artificial<br>Intelligence<br>(AI)           | Intelligent &<br>personalized<br>marketing: Offer new<br>product sales or    | Populate fields with<br>text extracted from<br>documents<br>(integrate OCR with<br>txn process) |   | Validate/remediate<br>data with cross-<br>references,<br>machine learning          | Contextual filtering:<br>Identify suspicious<br>or unusual activity<br>and block | Intel'nt problem<br>resolution: Track<br>indiv. error rates &<br>flag users in need of<br>remediation |   |
| Advanced<br>analytics<br>(AA)                | client promotions<br>based on insights on<br>clients' needs and<br>behaviors | Enhanced KYC (e.g.<br>web scrape)   | Efficient process & productivity <b>monitoring</b> &<br>predictive analytics to <b>detect patterns</b>  |  | suspicious<br>transactions based<br>on predictive<br>indicators                  |   | Reports enable<br>enhanced<br>operations &<br>strategic decisions |
| Robotic<br>Process<br>Automation<br>(RPA)    |  |   | Bridge data flow and<br>Integrate data from   | d communication:<br>different systems into sing                                    | gle interface  |   |   |
| Internet of<br>Things<br>(IoT)               |  |   |   |  | <b>Track document lo</b><br>Track goods (locati<br>quality)                      |   |   |
| Distributed<br>Ledger<br>Technology<br>(DLT) |  | Replace<br>document-ation,<br>checks, data entry,<br>validation, with<br>single digital record  | Real time <b>verification &amp; reconciliation;</b> workflow executed as per<br>smart contract conditions;<br>Replace payment & funds transfer with <b>cryptocurrency</b> |  |  |   |   |

Source: Trade Tech – A New Age for Trade and Supply Chain Finance, White Paper, World Economic Forum, January 2018

### Legal reforms to recognize data in digital forms Building blocks

- Laws on e-commerce, recognition of data in digital form, electronic signatures, electronic title transfer documents, etc.
- UNCITRAL Model Law on Electronic Transferable Records (ETRs)
- Associated laws and regulations on cybersecurity and data privacy

# Common international standards and inter-operability of market practices



- Technology protocols (e.g., message formats)
- Market conventions and protocols
  - E.g., industry standard on acceptance protocols establishing validity of documents
- Corporate identifiers
- Process flows
  - Digitalization/automation is not simply translating paper-based procedures to paperless. It needs comprehensive analysis of trade process and procedures and identifying ways to harmonize data and simplify procedures.

## Trade-Based Anti-Money Laundering (TBML) Compliance



- Non-documentary and non-bank intermediated trades: Larger potential areas of illicit fund flows
  - Dearth of documents to check
  - Data sharing and pooling needed
  - TBML practices can be more precise with digitalized data in trade and payments



## Strategy to Digitalize Trade and Supply Chain Finance

- Legal and regulatory reforms
- Market standards and inter-operability guidance
- APFF Digital Trade Finance Lab platform focused on documentary trade process for collaboration among policy makers, regulators and the private sector
  - Current participants:
    - ► ICC Banking Commission
    - ► R3
    - ▶ IFC/World Bank
    - Bankers' Association for Finance and Trade
    - Digital Standards for Trade
    - UNESCAP
    - Individual banking sector market participants

# **Need more information?**

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